## NETWORKED IMPROVEMENT COMMUNITIES FOR SCHOOL LEADERS TOWARDS **EQUITY AND INCLUSION**





#### **RESEARCH LOCATION**

Eighteen schools: **UNHCR Refugee Villages** in Peshawar; Afghan schools in Peshawar; Pakistan.

### RESEARCH OVERVIEW

How can a Networked Improvement Community (NIC) professional development approach help Afghan school leaders in Peshawar identify and address inclusion challenges in their schools?

This study examined the effectiveness of an online/in-person inclusive education continuing professional development (CPD) pilot program. The pilot involved a small cohort of school leaders (SLs) serving Afghan refugee students. Over a six-month period, SLs learned about inclusive education through an online course, and worked with school leaders from other schools in "networked improvement communities" to solve micro-inclusion challenges at the local level. Researchers used a mixedmethods approach to study the effectiveness of this program to provide professional support about inclusive education to school leaders.

### THE INCLUSIVE EDUCATION CHALLENGE

In Pakistan, Afghan students enrolled in UNHCR schools face significant and complex inclusion issues. Inclusion issues identified by our school leaders, based in the literature, and confirmed by our research data include:

- Extreme poverty contributes to child labour and early child marriage.
- Parents do not value Urdu language or Pakistani school subjects which do not align with their life in Afghan communities
- Culturally conservative communities don't see the long range value of education for their children.
- Children with disabilities are not seen as having the capacity to learn, and are overlooked by their parents and school authorities
- Children (especially girls) do not attend school beyond grade 5 because government schools are long distance from refugee villages.

## **OVERVIEW OF THE PILOT EDUCATOR PROFESSIONAL DEVELOPMENT PROGRAM**

The inclusive education program included three interconnected components:



An eight-module online course, comprising readings, videos, assignments and practical activities, and problem solving tools.

Networked improvement communities (NICs): four mixed-gender NICs in total, each NIC made up of 6-9 school leaders representing different schools. NICs collaborated in-person once a month, and virtually

> Two facilitators (one woman and one man), who supported the SL cohort through the course and in the NICs.

through the course forum and WhatsApp channels.





Based on the 2019 <u>United Nations</u>

<u>High Commissioner's report on</u>

<u>refugee education</u>, more than half

of the world's school-age refugee

children do not get an education.

Around the world 84% of

adolescents have access to

secondary education, but only 24%

of refugee and displaced youth

have the same opportunity.

Refugee educators and educators

of refugees play a vital role in

providing education to refugee

children and youth and

contributing in many ways to

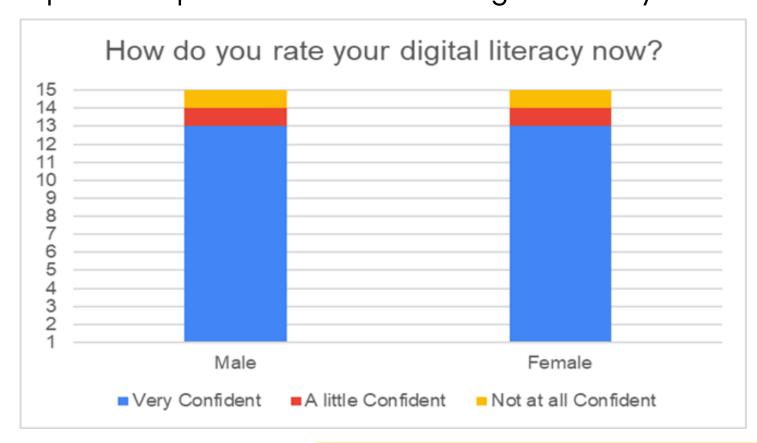
refugee communities.



# FINDINGS RELATED TO THE EDUCATOR PROFESSIONAL DEVELOPMENT APPROACH

School leaders became <u>more</u> confident learning online.

Based on post-program quantitative findings, almost all SLs reported improved confidence in digital literacy:



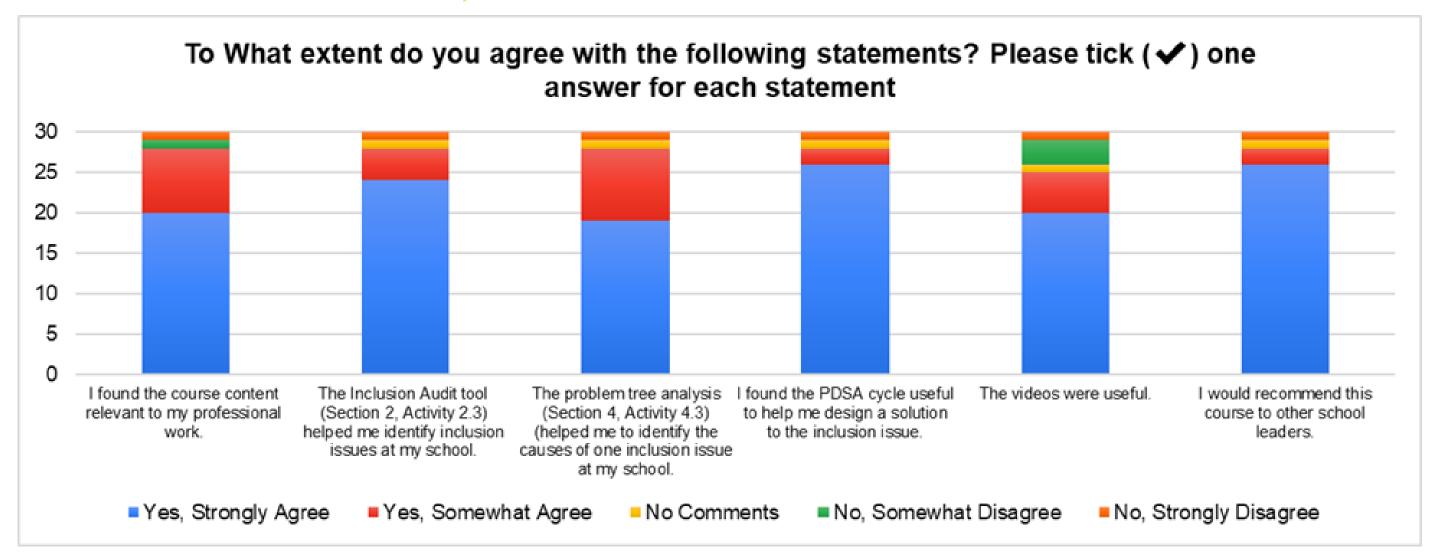
"I personally had a hard time at the beginning of taking the online course. I didn't know how to use the tablet and join the online group at all. After joining the training, I learned them and now I can do the activities without any problem."



The online course on inclusion was practical.

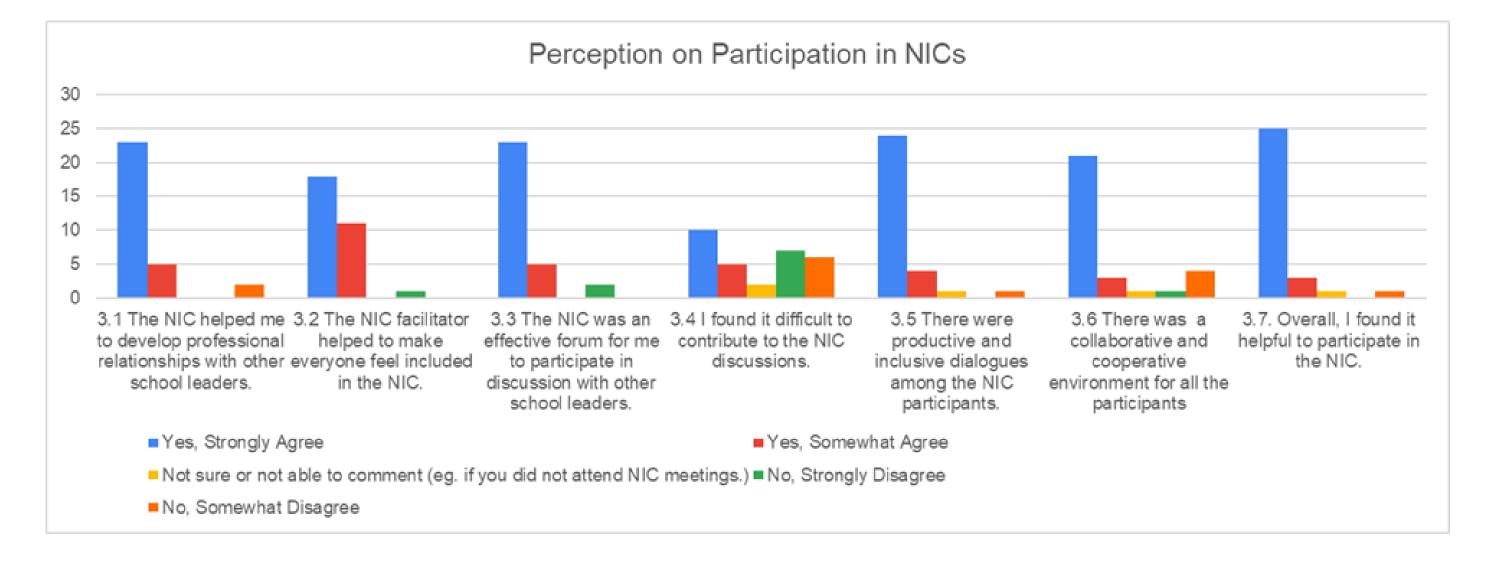
"The techniques that we learned, the knowledge that we acquired, for example, problem-do-study-act (PDSA) cycle is very helpful. Before, we only had delivered the lessons and solved the problems without proper planning. Now we develop systematic plans which are very effective in our school."





School leaders <u>valued</u> the "Networked Improvement Communities"

Based on a post-course survey, the SL cohort was overwhelmingly positive about the NICs.



# FINDINGS RELATED TO CHANGED BEHAVIOURS, ATTITUDES, & SKILLS

School leaders became motivated and <u>committed</u> to addressing inclusion challenges at their school.

Teachers are now implementing new techniques in the class and learning observation and using the data to make decisions for improvement.

School leaders realized they needed to <u>work with others</u> (teachers, parents, Shura, and community members) to solve inclusion challenges.

After enrolling in the course, I have extended my communication and coordination with parents, community elders, religious leaders of the community and School Shura to motivate them to educate their girls and boys and I am observing their behavior change towards education.



- Through the program, school leaders identified inclusion challenges for the <u>first time</u>.
- Facilitators were essential to supporting school leaders and NICs.

I had students with visual impairment so I coordinated with the other school leaders in our group and modified classroom and teaching practice."

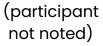


We were not focusing on enrolling children with disabilities in our school before but now they are a priority for us.



School leaders <u>addressed micro-inclusion challenges</u> in their schools.

We were facing student absenteeism in their schools. We were communicating with parents on this issue before the start of the course but it had very low level results in addressing the absenteeism issue. After completing the course, we have started using the PDSA cycle (Plan Do Study Act) and increased the involvement of parents and Parent Teachers Committee (PTC), which is the School Shura in addressing the inclusion challenge (absenteeism). We have involved students in the School Shura meetings.







#### Who is conducting this research?

The research is led by Canadian Women for Women in Afghanistan and their partner in Pakistan, Community World Service Asia. The project is funded by the World Bank's Global Partnership for Education and managed by Canada's International Development Research Centre. As part of this initiative, similar research is being conducted with school leaders in Government schools in Pakistan and Nepal. The Open University United Kingdom manages the three sub-projects.











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